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| Seat No.: | Enrolment No. |

GUJARAT TECHNOLOGICAL UNIVERSITY

BE - SEMESTER-VII (NEW) EXAMINATION - SUMMER 2022

Subject Code:3171506 Date:16/06/2022

Subject Name:Project Management

Time:02:30 PM TO 05:00 PM Total Marks: 70

Instructions:

- 1. Attempt all questions.
- 2. Make suitable assumptions wherever necessary.
- 3. Figures to the right indicate full marks.
- 4. Simple and non-programmable scientific calculators are allowed.

| | | | MARKS |
|-------------|------------|---|-------|
| Q.1 | (a) | What is a project? Differentiate between project Management and general Management. | 03 |
| | (b) | Explain the life cycle of project. | 04 |
| | (c) | Explain project portfolio process. | 07 |
| Q.2 | (a) | What are responsibilities of a project manager? | 03 |
| | (b) | Write short note on project team. | 04 |
| | (c) | Explain work breakdown structure of project. OR | 07 |
| | (c) | Explain the planning process in project execution. | 07 |
| Q.3 | (a) | What are different budgeting methods? | 03 |
| | (b) | Explain cost estimation in project. How one can improve it? | 04 |
| | (c) | Explain budget uncertainties and risks associated with it. OR | 07 |
| Q.3 | (a) | What is auditing of project? | 03 |
| | (b) | Explain evaluation of project. | 04 |
| | (c) | Explain steps of simulation process. Write advantages and disadvantages of it. | 07 |
| Q.4 | (a) | What is expected value of perfect information (EVPI)? | 03 |
| | (b) | Write short note on FMEA. | 04 |
| | (c) | Explain quantitative risk analysis. OR | 07 |
| Q.4 | (a) | What is AON and AOA diagrams? | 03 |
| V. - | (b) | Differentiate between CPM and PERT. | 03 |
| | (c) | Explain with example Fulkerson's rule. | 07 |
| Q.5 | (a) | What is Monte Carlo Simulation? | 03 |
| | (b) | Explain the Gantt Chart. | 04 |
| | (c) | Consider the following given data and based on that find out critical path for the given project: | 07 |

| Activity | Time (days) |
|----------|-------------|
| 1-2 | 6 |
| 1-3 | 9 |
| 2-4 | 3 |
| 3-4 | 4 |
| 3-5 | 8 |

| 2-6 | 12 | |
|-----|----|--|
| 4-6 | 7 | |
| 5-6 | 1 | |

OR

Q.5 (a) 03

(b)

04

What are factors affecting resource loading?
Explain different types of data collection.
The duration for each activity and their immediate predecessors (c) are shown below.

07

| Activity | A | В | С | D | Е | F |
|--|---|---|---|-----|---|-----|
| Predecessor | - | - | - | A,B | В | В,С |
| Duration | 5 | 3 | 7 | 8 | 4 | 5 |
| (days) | | | | | | |
| Draw the Network and Find the critical path. | | | | | | |
